PayWell Moldova Salary & Benefits Survey

Moldova 2023







Why PayWell Salary & Benefits Survey?

PayWell report content (table format)

PayWell additional insights

PayWell interactive dashboards (1/2)

PayWell interactive dashboards (2/2)

PayWell - Subscription options 1/2

PayWell - Subscription options 2/2

PayWell - discounts

<u>Timeline</u>

Let's talk!



We're working to provide you with a unique data & benchmarking experience

At PwC...

- Insightful & intuitive dashboards in Power BI that allow customized data drill-downs
- Rapid and accurate data collection & validation enhanced by technology
- Individual market positioning report
- User friendly interface integrating multiple salary trends, correlations and other key figures

...we rule against the impossible!





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Why PayWell Salary & Benefits Survey?

Comprehensive strategy to ensure data accuracy

Actionable insights empowered through technology

Flexible approach to fit changing circumstances and expectations

Swift job matching, significant time reduction in the following years

Automated data validations, highlighting inconsistencies and possible errors

Constant support and feedback from your dedicated consultant

High level overview of your market positioning, highlighting strengths and potential exposure areas

Reports and dashboards for data correlations and trends

Insightful & intuitive visualizations at the click of a button

Customer centric experience including in-person support

Customization of peer groups beyond traditional criteria (e.g. workforce demographics)

Continuous improvement of our platform to enhance your user experience





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Table format salary statistics

Sector	Overall				Job code	GEN	FI-A-8c					
Job catalogue	Any			PwC Grade	7							
Function	Inction Any			Period	Monthly		PayWell 2022					
Department	Any			Currency Adjustment	MDL 0.00 %		Moldova					
General report								General report				
All	#Comp/ #Emp	Average	10th percentile	25th percentile	Median	75th percentile	90th percentile		#Comp/ #Emp	25th percentile	Median	
All Base Pay	#Emp	Average 14,118			Median 14,000			Benefits cost			Median 1,093	pe
	#Emp		percentile	percentile		percentile	percentile	Benefits cost Deferred bonus	#Emp	percentile		pe
Base Pay	#Emp 21/117 13/66	14,118	percentile 10,000	percentile 11,200	14,000	percentile 16,397	percentile 18,863		#Emp 12/75	percentile 5 ²⁵	1,093	ре
Base Pay Guaranteed Pay	#Emp 21/117 13/66	14,118 14,436	percentile 10,000 10,200	percentile 11,200 11,950	14,000 14,888	percentile 16,397 16,512	percentile 18,863 18,983	Deferred bonus	#Emp 12/75 0/0	percentile 525 N/A	1,093 N/A	ре
Base Pay Guaranteed Pay Variable Pay	#Emp 21/117 13/66 6/27	14,118 14,436 51%	percentile 10,000 10,200 10%	percentile 11,200 11,950 10%	14,000 14,888 15%	percentile 16,397 16,512 100%	percentile 18,863 18,983 100%	Deferred bonus	#Emp 12/75 0/0	percentile 525 N/A N/A #comp./	1,093 N/A N/A	pe
Base Pay Guaranteed Pay Variable Pay (Target)	#Emp 21/117 13/66 6/27	14,118 14,436 51% 6,344	percentile 10,000 10,200 10% 1,450	percentile 11,200 11,950 10% 1,625	14,000 14,888 15% 2,250	percentile 16,397 16,512 100% 12,000	percentile 18,863 18,983 100% 13,000	Deferred bonus	#Emp 12/75 0/0	percentile 525 N/A N/A	1,093 N/A	pe
Base Pay Guaranteed Pay Variable Pay (Target) Variable Pay	#Emp 7 21/117 7 13/66 7 6/27 7 16/71	14,118 14,436 51% 6,344 17%	percentile 10,000 10,200 10% 1,450 6%	percentile 11,200 11,950 10% 1,625 8%	14,000 14,888 15% 2,250 11%	percentile 16,397 16,512 100% 12,000 16%	percentile 18,863 18,983 100% 13,000 42%	Deferred bonus	#Emp 12/75 0/0 2/2	percentile 525 N/A N/A #comp./ #empl.	1,093 N/A N/A	pe

Comprehensive compensation data by position & grade

- Statistics reflecting market data on base pay and guaranteed pay, variable pay (target and paid out value), total pay and total rewards + benefits cost, company car acquisition price and eligibility for variable pay and company car
- Specific data cuts based on geographical distribution (Chisinau and Other Regions), number of employees and company revenue
- Comparison between your own data with market statistics of your choice (e.g. certain sector, region, company size)
- Customized peer samples that supports a more accurate analysis based on your needs

Source: Salary and Benefits Survey, PayWell 2022





<u>Unique</u>	Data	&	Benchmarking
<u>Experie</u>	<u>nce</u>		

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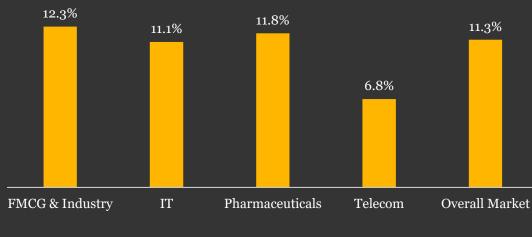
<u>Timeline</u>

Let's talk!

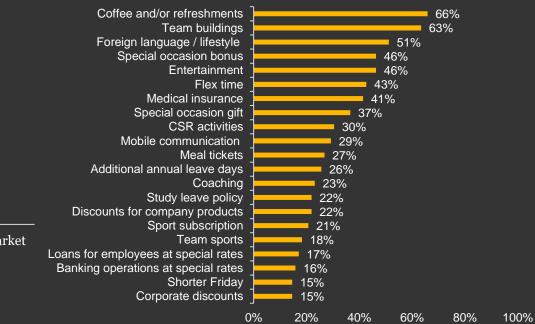


Additional insights

Salary increase planned for 2023



Example of benefits offered to all staff – Overall market



Compensation and Benefits Report

- Salary review policies
- Fixed and variable bonuses
- Protection benefits (insurance, medical services)
- Social benefits (transportation, vouchers)
- Perks (company car, mobile phone)
- Wellbeing benefits (sport, kindergarten)

Other reports

- Workforce metrics report containing an overview of the main metrics describing human capital effectiveness related to financial impact and productivity, engagement and HR function
- PayWell Key findings for off-the-shelf presentations
- Highlights on labour market, including relevant economic and social indicators
- Quarterly surveys on hot topics in HR



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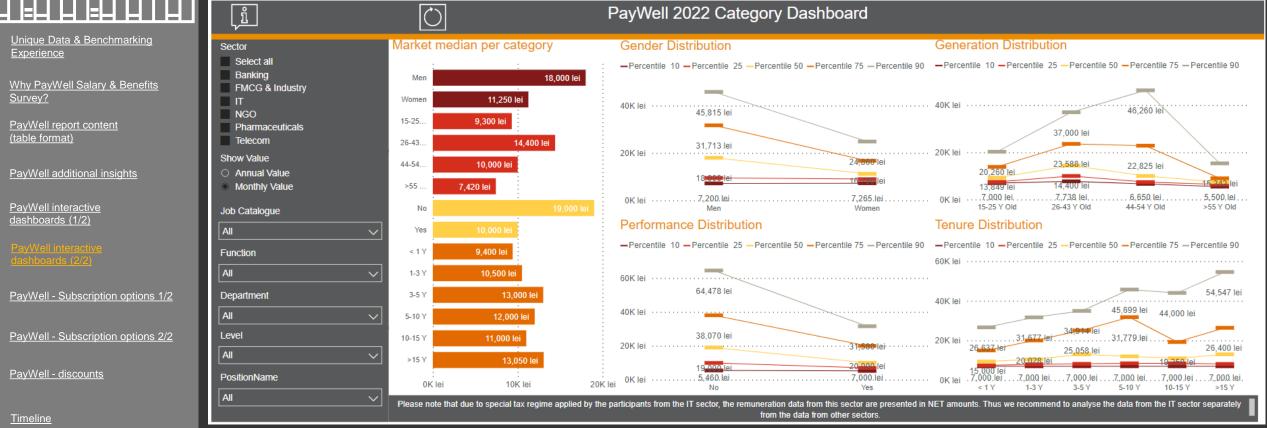
Interactive Click-On Dashboards (1/2)

<u>ı</u> \bigcirc **PayWell Salary Trends** Sector Yearly Distribution all filters selected Job Catalogue All -Percentile 25 Average -Percentile 50 (median) -Percentile 75 Banking 30,146 lei FMCG & Industry 27.913 lei Function 30K lei 24,186 lei All 21.031 lei Π Department 18,000 le 20K le 14,136 lei All 21.627 lei Oil & Gas 11.374 lei 16.125 lei 10K le Pharmaceuticals Level 2020 2021 2022 All Table view Telecom Year #comp #emp Percentile 10 Percentile 25 Average Percentile 50 Percentile 75 Percentile 90 Region ± 2020 18,368 7,833 lei 10.741 lei 21,627 lei 16,125 lei 26,365 lei 42,803 lei 37 Reward Item 2021 74 19.958 8,075 lei 18.000 lei 30.146 lei 48.680 lei 11.374 lei 24,186 lei All Total Pay 2022 75 21,159 10,074 lei 14,136 lei 27,913 lei 21,031 lei 34,560 lei 54,317 lei Show Value City Name Monthly All Value Position All Please note that due to special tax regime applied by the participants from the IT sector, the remuneration data from this sector are presented in NET amounts. Thus we recommend to analyse the data from the IT sector separately from the data from other sectors

Trends Dashboard

- Aggregates data on multiple levels (all sectors, specific sector, function, department, level, city, region, job)
- Shows year on year trend based on constant sample (3 years in total)
- Drill down option which allows you to explore various data cuts that suit your needs
- Hover over views for details and additional insights

Interactive Click-On Dashboards (2/2)



Let's talk!

- Aggregates data on multiple levels (all sectors, specific sector, function, department, level, city, region, job)
- Shows data on 4 different variables (gender, generation, tenure and performance)
- Drill down option which allows you to explore various data cuts that suit your needs
- Hover over views for details and additional insights

Category Dashboard



- Unique Data & Benchmarking Experience
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<u>Let Stark</u>

Please note that we will issue two invoices, at the signing of contract and delivery stage. Each of them will be in the amount of 50% of the chosen option (all discounts will reduce the amount of second invoice).

PayWell annual subscription options 1/2

PayWell Report content

- · Salary statistics by position and by grade
- Custom processed salary statistics (for selected sample of comparators), on request
- Interactive report (i.e. benchmarking tool for market index calculation, for participants only)
- · Compensation and benefits analysis report
- Workforce metrics report

Subscription Options for nonparticipants:

Standard

Full - includes all analysed sectors Fee: **EUR 2,700**

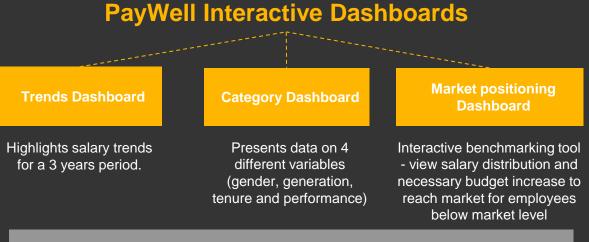
3 Sector - includes three analysed sectors Fee: EUR 2,200

Sector - includes one analysed sector Fee: EUR 1,600 **Professional**

Full - includes all analysed sectors Fee: EUR 3,100

3 Sector - includes three analysed sectors Fee: EUR 2,600

Sector - includes one analysed sector Fee: EUR 2,000



Purchase Options:

- Trends and Category dashboards are available only for professional subscriptions.
- Market positioning dashboard can be purchased only by participants for a fee of EUR 450.
- Compensation and benefits policies analysis report can be purchased separately by non-participants/participants that have chosen standard subscription for a fee of EUR 350/EUR 250.
- Dashboards cannot be purchased without **PayWell subscription**.

2023 8



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PayWell annual subscription options 2/2

		Participant Standard	Non-participant Standard	Participant Professional	Non-participant Professional
S	1 sector	€850	€1,600	€1,100	€2,000
Sectors	3 sectors	€1,200	€2,200	€1,500	€2,600
Sec	All sectors (includes overall market)	€1,450	€2,700	€1,800	€3,100
	Salary statistics by position and by grade for all sectors	√	√	\checkmark	✓
ices	Compensation and benefits policies analysis report	Summary - free/ Full report - 250€	Summary - free/ Full report - 350€	\checkmark	√
erv	Annual Key Findings & HR Barometers	\checkmark	√	\checkmark	√
Ň	Macroeconomic Report	\checkmark	√	\checkmark	√
کہ ب	Workforce metrics report	X	X	\checkmark	\checkmark
Support & Services	Interactive report (i.e. benchmarking tool for market index calculation)	Х	Х	\checkmark	x
Su	Category Dashboard	X	X	\checkmark	\checkmark
S,	Trends Dashboard	Х	X	\checkmark	\checkmark
nre	Market Positioning Dashboard	450€	X	450€	X
Features,	Custom processed salary statistics (for 2 selected sample of comparators, at least 5 companies per sample)	✓ - on request	Х	✓ - on request	Х
	Users per account	Up to 2	Up to 2	Up to 6	Up to 6
	Export functionality (excel)	X	X	✓	✓
	Salary statistics for a selected number of jobs from any sector (Job Report)	Х	Х	4 free	2 free



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PayWell discounts

7% discount for 2 years of subscription or15% discount for 3 years of subscription

15% discount for each referral

5 free job positions for participants that contribute with salary data and do not acquire any of subscriptions.



Collaboration is the KEY to success!



<u>Unique Data & Benchmarking</u> <u>Experience</u>

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Timeline

June

Start participants registration PayWell Moldova 2023







September &

^{25th} of August

Data collection & validation

End of October

Report delivery



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Let's talk! md_paywell@pwc.com PayWell Team



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